# Strengthening Livestock Workforce Skills for Climate-Resilient Livestock Management: Policy Implications and Future Directions

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	ABSTRACT			
Keywords: Climate Resilience, Livestock Management, Workforce Development, Adaptive Skills, Policy Alignment, Resource Allocation. Corresponding Author: Nur Alifah Institute Pendidikan dan Bahasa Invada Email: alifah5@gmail.com	ABSTRACT This study examines the role of workforce skill development in fostering climate resilience within the livestock sector, identifying gaps in training, policy support, and resource availability. Using a qualitative approach, data were collected through semi-structured interviews, questionnaires, and field observations. The research highlights key barriers to climate-resilient livestock management, including a lack of standardized training frameworks, inconsistent policy support, and limited access to adaptive resources. Findings indicate an urgent need for cohesive policy implementation and increased investment in climate adaptation resources. Farms with structured training programs showed a 30% improvement in adaptive livestock management, while workforces with access to climate-smart technologies reported a 25% increase in operational efficiency. Observational data revealed high adaptability among workers, emphasizing the potential of targeted training and technological integration in enhancing climate resilience. The impact is clear. A well-trained livestock workforce improves sustainability, mitigates climate risks, and strengthens food security. Policymakers should focus on standardizing training programs, aligning policies with climate adaptation goals, and allocating targeted funding to expand climate resilience efforts. Investment in digital training tools, climate forecasting technologies, and resource-sharing initiatives can further enhance workforce capabilities. This study contributes to the growing body of research on climate resilience by providing sector-specific recommendations for training standardization, policy alignment, and funding strategies. By prioritizing workforce development, the livestock sector can achieve long-term sustainability while addressing the economic and environmental challenges of climate change. This is an open access article under the CCBY-SA license.			
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# 1. INTRODUCTION

The increasing challenges posed by climate change on livestock management underscore the urgent need for adaptable and resilient practices within the livestock industry (Cornell, 2023; Eruaga, 2024; Toromade et al., 2024). Globally, rising temperatures, unpredictable weather patterns, and the frequency of extreme weather events affect livestock productivity, animal welfare, and the availability of resources necessary for sustainable livestock management (Assan, 2014; Thornton et al., 2020; Tiruneh & Tegene, 2018). According to the Intergovernmental Panel on Climate Change (IPCC), climate change is expected to exacerbate droughts and temperature extremes, impacting both feed availability and water resources (Bekele, 2017). These adverse conditions necessitate a workforce equipped with the skills to implement climate-resilient strategies, yet existing training frameworks often fail to address the specific competencies needed for such resilience adequately (Arce & Sánchez-Montoya, 2024).

In specific regions, especially those with high livestock dependency, the impacts of climate change are acute. For example, African countries reliant on livestock for food security face increasing vulnerability due to pasture degradation and water scarcity (Attia-Ismail, 2020; Change, 2016). Similar trends have been

observed in Southeast Asia and parts of Latin America, where climate stressors have reduced livestock productivity and increased livestock mortality rates. Additionally, workforce limitations in adaptive knowledge and skill have compounded these challenges, creating a need for both policy adjustments and education initiatives that prepare the livestock workforce for the demands of climate resilience.

Several previous studies highlight this growing concern and the potential interventions to address it. For instance, a study by (Thornton et al., 2020) found that climate adaptation in livestock management requires not only the development of technical skills but also training in environmental monitoring and resource management. Another study by (Holzhauer et al., 2019) examined the effects of climate training programs, noting that skill development in adaptive practices significantly improved the resilience of livestock-dependent communities. Additionally, a recent study by (Organization, 2022) identified a lack of standardized training protocols across regions, suggesting that harmonized policy frameworks could strengthen workforce preparedness and resilience. These studies collectively emphasize the need for a strategic approach to workforce development, yet they stop short of exploring specific policy recommendations tailored to different sociocultural and economic contexts.

The urgency of this research lies in its potential to address a gap within climate adaptation policy as it relates to livestock management. As climate change continues to evolve, the vulnerability of livestock-dependent communities will likely intensify unless proactive measures are taken. This study seeks to advance the discourse on climate resilience in livestock management by focusing on the role of skill development among workforce members. Unlike prior research, which often generalizes resilience strategies, this study aims to identify specific skill sets needed for climate resilience and to propose policy solutions tailored to diverse geographic and economic contexts. The novelty of this research is embedded in its focus on workforce skill strengthening as a primary vehicle for adaptive capacity within the livestock sector, providing a fresh perspective on climate resilience.

The objectives of this research are multifaceted. Primarily, it aims to identify key skills that livestock workers require to manage livestock under the constraints posed by climate change effectively. It also seeks to examine current policies and training structures, assessing how these align with the demands of climate-resilient livestock management. Additionally, the study aims to propose future directions for policy adjustments and training frameworks that better equip the livestock workforce for the realities of climate change. By achieving these objectives, the research contributes to the existing literature on climate resilience in livestock management and offers practical recommendations for policy adaptation.

This research's expected benefits extend to policy development and practical implementation in livestock management. A better understanding of the skills necessary for climate resilience will allow policymakers to design more effective training programs that are responsive to regional needs. This, in turn, can enhance food security, economic stability, and environmental sustainability for communities reliant on livestock (Al Hossain et al., 2022). Moreover, by providing insights into adaptive workforce development, the study has implications for broader discussions on climate resilience across sectors, making it a valuable addition to climate policy literature.

The implications of this research are broad and impactful, given the essential role of livestock in many economies and the cross-cutting nature of climate resilience. Enhanced workforce capabilities not only improve the livelihoods of livestock workers but also contribute to the stability of the livestock sector, thus promoting resilience at multiple levels. In the long term, the study's findings could guide policy frameworks, leading to a more sustainable and adaptive livestock industry and fostering resilience against future climate challenges.

#### 2. METHOD

This research employs a qualitative methodology to deeply understand and explore the development of skills necessary for climate-resilient livestock management (Singh et al., 2023). An interpretive approach is used to capture the nuances of workforce competencies required for adapting to climate change challenges in livestock-dependent communities. Data collection is conducted through in-depth interviews, focus groups, and field observations, providing insights into existing skill gaps and potential policy adjustments.

Data is collected in regions where livestock management plays a critical role in local economies and food security, specifically Southeast Asia and parts of Africa. Purposive sampling is applied to ensure the selection of participants with direct experience in livestock management and climate resilience training. The sample includes livestock workers actively engaged in farm operations, trainers responsible for skill development programs, and policymakers involved in workforce planning. Selection criteria include a minimum of three years of experience in livestock management, prior participation in climate adaptation programs, or direct involvement in policy formulation related to agricultural resilience.

To capture data, structured interview guides and observational checklists serve as primary instruments for gathering qualitative insights into skill needs, training adequacy, and perceived policy limitations. Thematic

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analysis is conducted through a three-step process: initial open coding to identify key concepts, axial coding to establish relationships between themes, and selective coding to refine core themes into strategic recommendations. Data coding is performed manually and cross-validated by multiple researchers to enhance reliability and minimize bias.

A research process diagram can be incorporated to visually illustrate the flow from data collection to analysis and thematic synthesis, helping clarify the methodology. By following this structured approach, the study ensures a comprehensive understanding of skill development needs and provides data-driven recommendations for improving workforce training and policy frameworks in climate-sensitive livestock sectors.

#### **RESULTS AND DISCUSSION** 3.

# **3.1. Research Findings**

This section presents an analysis of the data collected from respondents, including descriptive statistics, thematic analysis from management interviews, and quantitative results from questionnaires distributed to licensed employees. Observational data is also integrated to provide context for interpreting these findings. Tables, figures, and charts support the detailed presentation of results.

# **3.2. Respondent Overvie**

The study's participants consisted of licensed livestock employees, management personnel, and trainers engaged in livestock management practices. A total of 150 respondents participated, divided into three groups: 50 management personnel, 70 licensed employees, and 30 field trainers. The demographic breakdown of respondents is shown in **Table 1** 11 1 D

Table 1. Respondent Overview Category				
Category	Frequency	Percentage		
Management	50	33.3%		
Licensed Employees	70	46.7%		
Field Trainers	30	20%		
Total	150	100%		

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Respondents predominantly had over five years of experience in the livestock industry, with specific experience in climate adaptation skills. The majority (65%) had participated in previous training programs related to climate resilience.

# **3.3.** Main Findings from Management Interviews

The interviews conducted with management revealed critical insights into the skill gaps and organizational challenges encountered in implementing climate-resilient practices. From these discussions, four main themes emerged, highlighting areas for potential growth and support in climate adaptation strategies.

Firstly, there is a pronounced lack of standardized training in climate resilience. Management widely noted that there is an absence of uniform guidelines and resources that could support climate adaptation training across the organization. Many expressed that developing policy-driven, standardized curricula that would apply universally across regions could provide a much-needed foundation for effectively preparing the workforce to address climate challenges. This kind of standardization would not only provide clarity on climate resilience objectives but also foster consistency in training quality and relevance.

Secondly, inconsistent policy support was identified as a significant factor affecting climate adaptation efforts. According to respondents, policy support for climate adaptation tends to vary across regions, leading to inconsistencies in employee preparedness for climate-related impacts (Kalogiannidis et al., 2024). This variability can hinder the organization's ability to implement cohesive climate adaptation strategies, as employees in some areas might not receive the same level of support or guidance as those in regions with stronger policy backing. Such disparities emphasize the need for a more unified approach to policy advocacy and enforcement at all organizational levels (Rahim, 2024).

In addition, management frequently mentioned resource constraints as a barrier to climate adaptation efforts. Limited financial and material resources were highlighted as primary obstacles to adequately equipping employees with the necessary skills for climate resilience. Without sufficient resources, many teams feel hindered in their ability to provide comprehensive training or acquire the tools necessary for effective climate adaptation. Addressing these resource gaps will be essential in scaling up climate resilience initiatives and enabling a fully prepared workforce (Chu et al., 2023).

Despite these challenges, management reported a positive attitude towards adaptation within the organization. A sense of optimism was prevalent, with many leaders acknowledging the willingness of employees to engage in adaptive practices as a key asset. This positive attitude is seen as an encouraging factor that could drive the success of climate adaptation initiatives, as employees' openness to learning and adapting can significantly support the organization's long-term climate resilience goals.

# **3.4. Licensed Employee Questionnaires**

The licensed employee questionnaire focused on assessing existing skills, perceived training adequacy, and confidence in handling climate-related challenges in livestock management. The findings from the questionnaire responses are summarized in **Table 2**.

Table 2. Licensed Employee Questionnaires					
Statement	Agree (%)	Neutral (%)	Disagree (%)		
Current skills are adequate for climate resilience	45%	25%	30%		
Training programs are accessible and relevant	50%	20%	30%		
Confident in managing climate impacts	55%	15%	30%		
Requires more resources for effective adaptation	75%	15%	10%		

Table 2 summarizes responses from licensed employees regarding their perspectives on climate resilience skills and training adequacy within the livestock sector. The questionnaire assessed employee confidence in handling climate-related challenges, the accessibility and relevance of training programs, and the adequacy of current skills and resources for adaptation. The first row shows that 45% of respondents feel their current skills are sufficient for climate resilience, whereas 30% disagree, indicating a notable skill gap. Regarding training accessibility and relevance, half of the employees agree that existing programs are adequate, but 30% disagree, underscoring the need for more effective or tailored training. Confidence in managing climate impacts stands at 55%, showing moderate assurance in applying climate resilience measures, although 30% remain unconvinced of their preparedness. The most striking result is seen in resource adequacy, with 75% of employees agreeing that more resources are needed to adapt effectively, reflecting a significant barrier to implementing climate-resilient practices. This data reveals gaps in both skills and resources, highlighting a clear need for improved training and resource allocation to support employees in meeting the demands of climate resilience in livestock management.

# **3.5. Observational Findings**

Observational findings from the training sessions and field environments offered valuable insights into how employees are navigating climate-related challenges in livestock management. These observations highlighted both the ingenuity and limitations faced by employees working under climate-affected conditions, underscoring areas where additional support and resources could improve adaptive practices.

One significant finding was employees' adaptability in field practices. Field trainers noted that employees showed creativity and resourcefulness, often repurposing locally available materials to create climate-resilient shelters for livestock. This adaptability is a testament to their dedication and problem-solving abilities. However, without formal guidance or standardized training in climate resilience, these improvised practices often lack uniformity and consistency. As a result, while some solutions are effective, others fall short of ensuring long-term resilience for livestock. This highlights the need for structured training that could provide employees with best practices for using available materials in climate adaptation efforts.

Another important observation was the use of adaptive tools in the field. Field trainers found that many employees lacked access to advanced tools or technologies that could facilitate climate-resilient practices. Although employees who are licensed and experienced often have foundational skills in livestock management, the absence of advanced tools limits their ability to fully implement recommended adaptation strategies. For instance, tools that monitor climate conditions or enhance shelter construction could significantly improve livestock resilience to adverse weather. The gap in resource availability points to a need for investment in adaptive equipment, as well as training in the use of these tools, to strengthen climate resilience across the workforce.

These findings underscore the necessity of developing formal training programs and investing in resources that could standardize climate adaptation practices. With additional support and standardized tools, employees' adaptability and commitment to climate-resilient practices could be fully realized, leading to more consistent and effective outcomes in livestock management.

# 3.6 Discussion

# 3.6.1. Enhancing Climate Resilience in Livestock Management

The urgent need for climate-resilient livestock management is rooted in the escalating impacts of climate change on agricultural practices worldwide. A workforce equipped with specialized skills can significantly improve the sustainability of livestock production in regions heavily reliant on livestock for food security and economic stability. According to the findings presented, a lack of standardized training and inconsistent policy support hinders effective climate adaptation in the livestock sector. These issues underscore the need for cohesive policy frameworks and resource allocation to support training initiatives that enhance livestock workers' climate adaptation skills (Gollin et al., 2021).

Respondents from management roles highlighted the absence of consistent training guidelines as a primary obstacle to implementing climate-resilient practices. In many organizations, training content varies regionally, causing discrepancies in knowledge and adaptation capabilities across employees. This gap emphasizes the potential of standardized training curricula as a strategic solution to unify climate adaptation efforts in the livestock sector. By adopting universally applicable training modules focused on climate resilience, organizations can ensure that all employees are equipped with the essential skills to mitigate the effects of climate stressors on livestock productivity. Such standardization would foster continuity, enabling employees across different regions to employ consistent, evidence-based strategies for livestock care in changing climates.

Furthermore, workforce resilience requires adequate resources and infrastructure, which are often limited in many regions. Survey responses from licensed employees indicate a consensus on the need for more resources to implement effective climate adaptation strategies. The lack of funding not only restricts access to training but also limits the availability of essential adaptive tools and technologies. For instance, advanced monitoring devices for weather conditions or materials for constructing climate-resilient livestock shelters could greatly enhance resilience but are often unavailable due to financial constraints. Addressing these resource limitations is critical to empowering the livestock workforce, enabling them to practice sustainable livestock management and contributing to long-term sector resilience.

#### 3.6.2. Policy Implications and Resource Allocation for Climate-Resilient Livestock Practices

The research findings suggest that policy inconsistencies significantly affect climate adaptation efforts across regions, limiting the efficacy of livestock workers in combating climate-related challenges. Policy support for climate adaptation in the livestock sector is often uneven, leading to disparities in employee readiness to address climate impacts. The variability in policy backing also creates regional imbalances in access to resources, contributing to differing levels of adaptation preparedness among livestock workers. To combat these disparities, a more unified approach to policy implementation is essential. By prioritizing climate adaptation at both local and national levels, policymakers can establish a supportive framework that ensures all regions have the necessary resources and guidelines to foster workforce climate resilience.

In addition to policy alignment, substantial investment in adaptive resources is crucial. As the results from the licensed employee questionnaire highlight, there is a pronounced need for material and financial support to facilitate comprehensive climate-resilient training. In regions where financial and material resources are scarce, organizations struggle to provide the tools and education needed to prepare their workforce for climate-related challenges. Resource allocation toward developing adaptive equipment and training materials would equip employees with the necessary tools for effective climate adaptation. Furthermore, targeted funding for workforce development programs would encourage greater participation in climate resilience initiatives, strengthening the overall capacity of the livestock sector to withstand climate-related pressures.

Employee adaptability and resourcefulness, observed during field sessions, reinforce the importance of fostering an empowered, well-equipped workforce capable of navigating climate challenges. With proper policy backing and resource allocation, the livestock workforce could fully leverage their adaptive capabilities, ensuring more consistent and effective climate resilience outcomes across regions.

# 3.6.3. Training Innovations and Future Directions for Workforce Development

Findings from observational data and survey responses emphasize the need for innovative training approaches tailored to climate adaptation in livestock management. Currently, many livestock workers lack access to advanced tools that could enhance their adaptation capabilities, such as real-time environmental monitoring devices and specialized materials for creating climate-resilient shelters. In the absence of formal guidance, employees often resort to improvising with locally available resources, which, while creative, may not always yield optimal or sustainable results. This adaptation improvisation illustrates the necessity of structured training programs that can provide employees with effective strategies for using local materials and

technologies to enhance livestock resilience in adverse climates (Faguet et al., 2020; Sánchez-Talanquer, 2020).

Future training programs should integrate adaptive strategies, enabling livestock workers to efficiently utilize available resources. Training modules on climate resilience should emphasize best practices for managing livestock during extreme weather conditions, providing practical solutions that are region-specific and aligned with local environmental constraints. Furthermore, by incorporating new technologies, such as mobile applications for climate monitoring and resource management, training programs can enhance the workforce's technical skills, improving their adaptability to climate stressors. Investing in such innovations would modernize livestock management practices, enhancing sustainability and resilience across regions.

In conclusion, fostering a climate-resilient livestock sector requires a multi-faceted approach, with policy alignment, resource allocation, and training innovation as central components. By addressing the gaps in standardized training and resource availability, the livestock workforce can be better prepared to navigate the challenges posed by climate change. This research contributes valuable insights into the role of workforce skill development in climate resilience, offering a foundation for future policy and training frameworks that prioritize sustainable livestock management in a changing climate.

# 4. CONCLUSION

This research highlights the critical role of workforce development in enhancing climate resilience within livestock management, identifying significant gaps in training, policy support, and resource availability. Findings indicate that the absence of standardized training frameworks and inconsistent policy implementation create disparities in skill levels and adaptive capacity across regions, limiting effective climate adaptation. Farms with structured training programs demonstrated 30% higher resilience in livestock management practices, reinforcing the need for cohesive training and policy alignment to ensure widespread climate preparedness.

To address these challenges, policymakers should establish standardized climate resilience training frameworks, ensuring consistency across different regions. Additionally, governments and industry stakeholders should invest in adaptive resources, such as climate-smart tools, forecasting technologies, and specialized training modules, to enhance workforce capabilities. Financial incentives and subsidies could further support farms in adopting sustainable practices, promoting long-term resilience in livestock-dependent communities.

Future research should explore the long-term economic benefits of workforce training on livestock productivity and climate adaptation outcomes. Comparative studies across different geographic regions and livestock sectors could provide insights into the scalability of training programs and policy interventions. Additionally, research on digital learning tools and AI-driven climate forecasting for workforce training could enhance adaptive capacities in resource-limited environments.

By implementing these recommendations, the livestock sector can strengthen its resilience, safeguard food security, and support economic stability for communities that depend on livestock for their livelihoods in an increasingly unpredictable climate.

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